Annual Report

2025–26

Pallium Canada



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Pictured left: The Pallium Canada team in Ottawa, ON, in December 2025.



About us

Advancing palliative care for all Canadians

Pallium Canada is a national registered charitable organization focused on building professional and community capacity to help improve the quality and accessibility of palliative care in Canada.

With over two decades of experience and over 100,000 learners reached, Pallium Canada is the largest palliative care education provider for health systems and health care organizations across Canada. Our extensive experience and expertise have helped hundreds of partners build palliative care capacity from individual practices to large-scale provincial initiatives.

Our vision

Palliative care is everyone's business

Improving palliative care in Canada is everyone's business, not just the responsibility of a small number of palliative care specialist physicians and nurses. Every community has the potential to transform our society into a skilled, informed and compassionate one with respect to palliative care.

Whether you are a health care organization, health care professional, community leader or influencer, you can help make this happen.

Welcome

from our CEO and Chair of the Board

As we reflect on the past year, we do so with both pride in what we have accomplished and a clear sense of purpose for what lies ahead. Last year, Pallium Canada celebrated 25 years of advancing palliative care education across Canada. This year, we have built on that momentum, strengthening the foundation that will carry our mission into its next chapter.

The need for our work has never been greater. Too many Canadians continue to face barriers to timely, high-quality palliative care, with access often coming only in the final weeks of life. In long-term care, where many residents are approaching the end of life, 81% of residents still have no palliative care needs documented in their final year. Closing these gaps requires more than awareness. It requires a shared commitment to equip more health care professionals, caregivers and organizations with the tools and support needed to provide compassionate, person-centred care.

This year marked an important evolution in how we deliver on that mission as we continue to build a more connected learning ecosystem to better support learners throughout their professional journey. From new educational resources, like the Palliative Care Handbook for Personal Support Workers and Care Aides, and our new Psychosocial-Spiritual Care Course, to ongoing enhancements and development work across our LEAP courses, we are creating more accessible, flexible pathways that meet learners where they are and support them as their practice evolves.

At the same time, we are embracing innovation to prepare for the future. Investments in digital infrastructure, interactive clinical simulations and emerging technologies such as artificial intelligence are helping us create more engaging, personalized learning experiences while expanding access to high-quality education across Canada. Beyond education, we continue to strengthen the evidence that drives system improvement through the Canadian Atlas of Palliative Care. By bringing together data, research and local insights, the Atlas is helping health system leaders, policymakers and communities better understand where palliative care is working well, where gaps remain and where action is needed most.

None of this happens in isolation. Our partnerships with health systems, governments, funders and organizations continue to amplify our impact and extend the reach of palliative care education and we continue to expand our strategic partnerships to advance our mission. This year, collaborations with organizations including Trillium Health Partners and Alberta Health Services demonstrated what is possible when we work together toward a shared vision of improving access to palliative care.

As our organization continues to evolve, so too does how we sustain our mission. This year, Pallium was proud to be recognized as a Certified Social Enterprise through Buy Social Canada. The recognition reflects our commitment to building a sustainable organization, with revenue from our courses, resources and services reinvested to advance palliative care education across Canada.

As we enter the final year of our current strategic plan, we remain focused on strengthening our foundation while shaping the future of Pallium Canada. The momentum we have built over the past year gives us confidence that we are well positioned to meet the evolving needs of learners, health systems and communities across the country.

To our partners, facilitators, learners, donors, staff, Board of Directors and everyone who shares our commitment to improving palliative care, thank you. Your expertise, generosity, collaboration and belief in our mission make this work possible.

Together, we are building a future where every Canadian has access to the compassionate, high-quality palliative care they deserve.



Louise Bradley,
Chair of the Board



Jeffrey B. Moat,
CEO



A message from our Scientific Advisor

When we began developing the Canadian Atlas of Palliative Care in 2019, we were guided by a simple premise: we cannot improve what we cannot see. While palliative care in Canada has advanced a great deal over the past several decades, we lacked a clear, systematic understanding of how palliative care is organized, delivered and accessed across provinces and territories. Understanding where progress has been made, and where gaps remain, was an essential first step toward meaningful improvement.

That need for a clearer understanding became the foundation for the Canadian Atlas of Palliative Care.

This year marked a significant milestone in that journey. Following the launch of the British Columbia Edition last year, we expanded the Atlas with the launch of the Ontario and Alberta editions. These provincial editions represent years of research and collaboration, bringing together publicly available information, surveys, interviews, focus groups and validation with palliative care leaders, educators and health care professionals across each jurisdiction.

The findings from Ontario and Alberta demonstrate the value of taking a comprehensive, evidence-based approach to understanding palliative care systems. In both provinces, the Atlas identified many strengths, including strong specialist palliative care services, dedicated professionals, community engagement and examples of innovation that can serve as models for others. At the same time, the research highlighted opportunities to strengthen care, including improving consistency of access across regions, expanding the integration of palliative care across health care settings and specialties, and building greater capacity for primary palliative care.

The strength of this work is rooted in the collaboration behind it. In Ontario, we worked with McMaster University's Division of Palliative Care and partners across the province, including Ontario Health and the Ontario Palliative Care Network, to support the development of a comprehensive view of palliative care across six Ontario Health regions. In Alberta, our partnership with the University of Calgary's Division of Palliative Medicine and key organizations across the province, including Covenant Health, Alberta Hospice Palliative Care Association and Alberta Health Services, brought together expertise from across Alberta's five Health Zones.

The commitment and knowledge of these partners have been essential to building an evidence base that reflects the complexity of palliative care systems across Canada.

Perhaps the greatest impact of the Atlas is the way it transforms fragmented information into a shared understanding of palliative care across the country. By bringing together evidence, local expertise and the experiences of those working within health systems, the Atlas creates a foundation for more informed conversations, decisions and action.

You will find more about this work in the pages that follow. I would also encourage you to read the Atlas not simply as a reflection of what we have learned, but as an opportunity to ask what comes next. Research has the greatest impact when it moves beyond understanding a problem and helps inspire action.

My hope is that the evidence, insights and partnerships behind the Atlas will continue to guide meaningful improvements in palliative care and help ensure that every person in Canada can access compassionate care when they need it, wherever they live.



Dr. José Pereira,
Scientific Advisor



Our impact by the numbers

2025–26

A look back at our impact over the past year and how we're driving change in palliative care education, research and beyond.

15,336
learners in Canada trained in the palliative care approach through one of our courses

13,000 Learning Essential Approaches to Palliative Care (LEAP) learners

1,934 Canadian Serious Illness Conversations Course learners

429 Psychosocial Spiritual Care Course learners

170
new LEAP and CSIC facilitators trained

1,058
active facilitators in our national network

878
courses held across Canada

126
webinars held nationally by the Palliative Care ECHO Project

4,906
learners reached across Canada through the Palliative Care ECHO Project

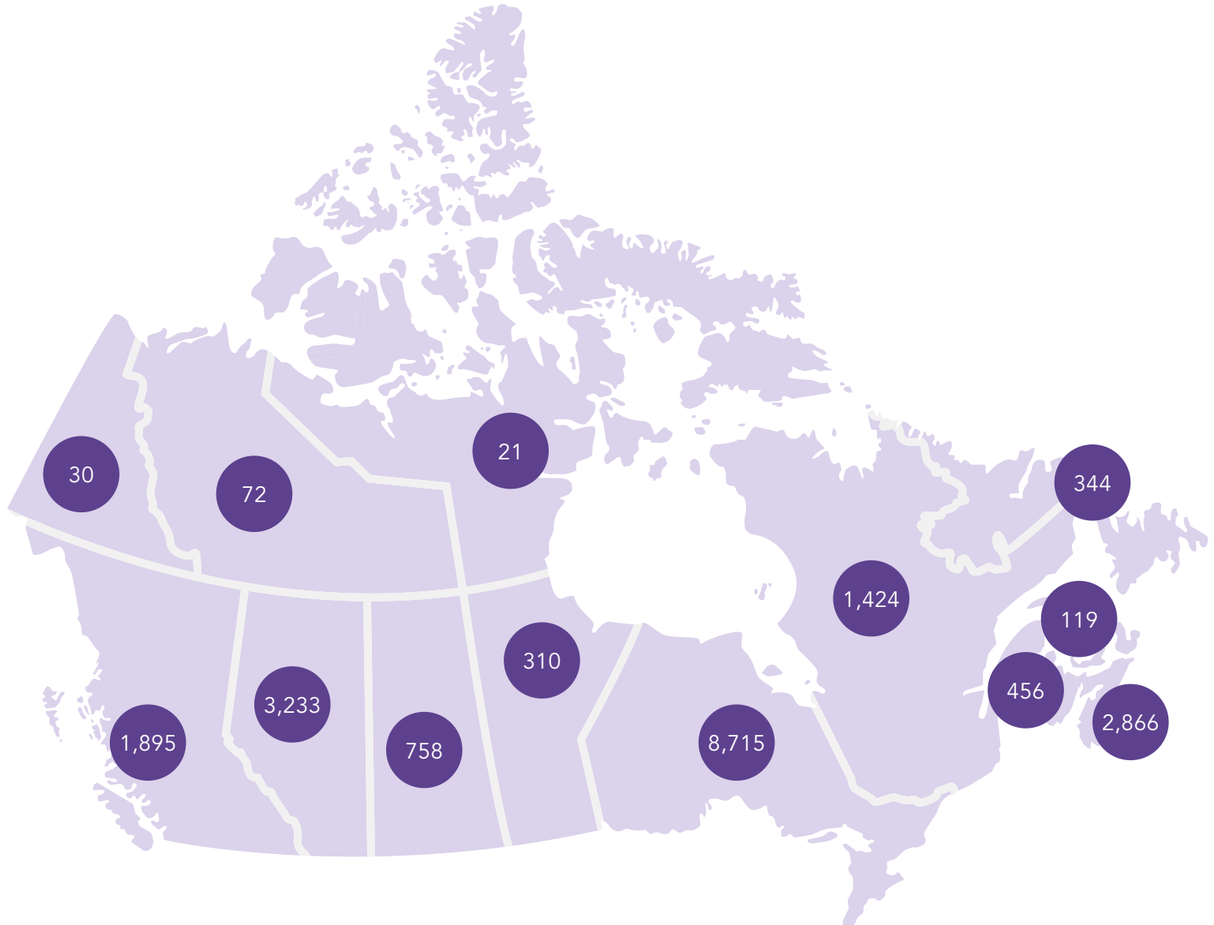
5,000+
copies of the Pallium Palliative Pocketbook and the Palliative Care Handbook sold

91%
of partners would recommend Pallium's learning products

200+
health system partners from coast to coast to coast

Building capacity coast to coast

Over the past year, we reached **20,243** learners across Canada through our courses and national Palliative Care ECHO Project webinars.





Compassion in action: Celebrating the advancement of palliative care in Canada

On September 10, 2025, Pallium Canada brought together donors, partners, health care and community leaders for the Compassion in Action Anniversary Event, marking 25 years of advancing palliative care alongside the 50th anniversary of palliative care in Canada.

The evening was a celebration of the people and partnerships that have shaped Pallium's journey and a reflection on the progress made toward a future where everyone facing serious illness, and every family supporting them, can access compassionate, person-centred care.

Through stories, conversations and reflections, the event highlighted the power of compassion when it is supported through education, collaboration and community action.

Pallium was honoured to welcome opening remarks from Her Excellency the Right Honourable Mary Simon, who spoke to the importance of care that honours culture, connection and humanity. The evening also featured the proclamation of September 10 as Pallium Canada Day by Ottawa Mayor Mark Sutcliffe, recognizing Pallium's contributions to strengthening compassionate care.

A highlight of the evening was a series of videos featuring members of the community who shared how education, collaboration and compassion can transform experiences for people living with life-limiting illnesses and their families.

We are grateful to those individuals who told their stories, including LEAP Facilitators Dr. Amit Arya, Dr. Danielle Grandmont and Amy Archer; LEAP learner Hephzibah Orelaja; Denise Praill, CEO of Canuck Place Children's Hospice; and caregiver and advocate, Diana Soifer.











Pallium extends its heartfelt gratitude to the donors, partners, supporters and communities who continue to help advance palliative care across Canada.

> "We were proud to be the presenting sponsor for the Compassion in Action anniversary event because it celebrated a legacy of care, connection, and community. Supporting this milestone was a way to honour the past while investing in a more compassionate and equitable future that ensures access to care for all patients, families, and those who care for them."
>
> - Nancy Lefebre, COO, CCE, SVP, Saint Elizabeth Foundation

The event was made possible through the generous support of the following sponsors:

- Saint Elizabeth Foundation
- Arbor Memorial Inc.
- Azrieli Foundation and Canadian Centre for Caregiving Excellence (CCCE)
- Esri Canada
- Keynote Search
- Domicile
- Sign FX















Turning commitment into action

Our Compassion in Action anniversary year sparked a nationwide call to action. Through the Commitment to Palliative Care Challenge, more than **300 health care professionals and community members** from across Canada shared the steps they are taking to improve palliative care, from expanding their knowledge to creating meaningful conversations and improving care experiences! These commitments reflect the growing movement to make compassionate palliative care accessible to more people from coast to coast to coast.

> “I commit to continually strengthening education and advocacy for palliative care in the community. Palliative care is not only about end of life, but also about providing the best possible support and quality of life for anyone who could benefit from it.”
>
> - LEAP Facilitator

> “I commit to continue being a Compassionate Communities champion in my community.”
>
> Volunteer

Empowering learners at every stage

Throughout 2025–26, Pallium continued to strengthen the learning journey for health care professionals. From foundational education to ongoing continuing professional development, we are building a more connected and accessible learning ecosystem that supports learners throughout their careers.

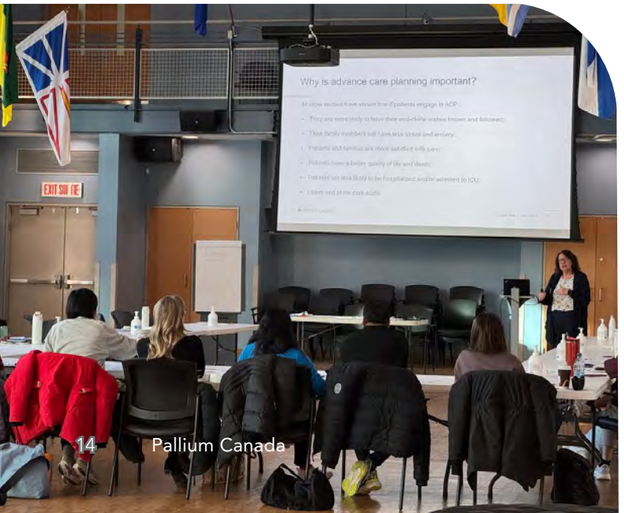
Expanding the learning journey

This year, Pallium laid the foundation for the next generation of learning experiences, reflecting a broader vision to support learners beyond a single course and throughout their professional journey.

The new **Psychosocial Spiritual Care course**, launched in partnership with the Canadian Association for Spiritual Care, broadens that journey beyond clinical skills. The online self-learning course helps providers care for the whole person, building skills in addressing total pain and responding to the psychosocial and spiritual needs of patients and families.

> “What worked best for me was how interactive and practical the course was. The structured approach, combined with the real-life scenarios and guided discussions, made the learning very relevant and easy to apply in my practice.”
>
> - Learner, Canadian Serious Illness Conversations course

Pallium also continued to expand access to essential communication skills training through the **Canadian Serious Illness Conversations course**. To date, more than **4,400 learners** have accessed the program, reflecting the growing importance of building confidence and skills in having compassionate, meaningful conversations with patients and families. As the national platform supporting this program’s continued development, Pallium provides the infrastructure, learning resources, facilitator network and community of learners needed to support broader reach and implementation. Looking ahead, Pallium’s AI-powered conversation simulator will create new opportunities for learners to practise these skills in realistic, interactive environments.



Pictured left: Susan Shea facilitating a LEAP Mini course at Perley Health in Ottawa, ON, in February 2026.

Behind the scenes, work also continued on several new and enhanced courses, including updates to **LEAP Long-Term Care (Online)**, **LEAP Emergency Department (Online)**, and the ongoing development of **LEAP Onboard**, **LEAP Core Applied**, **LEAP Core Quebec** and **LEAP Paramedic Renewal**, along with the new **Indigenous Palliative Care Course** (Ontario, Alberta, Prince Edward Island, and Newfoundland and Labrador editions) and innovative AI-powered clinical simulations. These initiatives will provide learners with more flexible, practical and personalized opportunities to build and strengthen their palliative care knowledge and skills wherever they are in their careers.

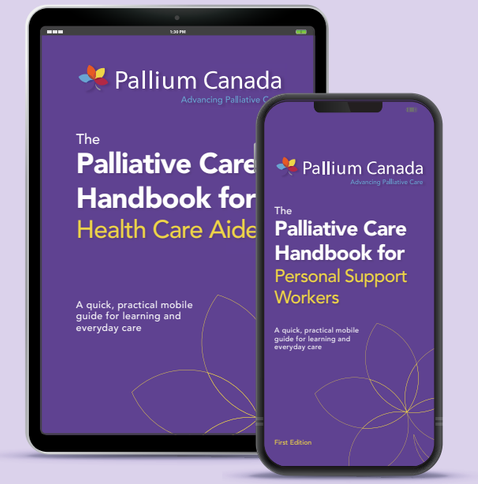
> “It helped me more comfortably recognize patient needs, manage symptoms more effectively, and communicate with patients and families about sensitive topics with greater confidence and clarity.”
>
> - LEAP Core learner

New tools for frontline care

Built for the realities of frontline care, the new **Palliative Care Handbook for Personal Support Workers and Care Aides** is a mobile-friendly digital resource designed to support frontline care providers with practical guidance for real-world palliative care situations.

Tailored to professional experience, region and scope of practice, the handbook helps personal support workers and care aides provide confident, compassionate, person-centred care.

This resource was made possible through the generous support of the Y.P. Heung Foundation.



Four
regional versions available

870+
copies sold in the first month

Thousands
of PSWs and care aides provided access through LEAP

Three
innovative learning pathways, including Care Skills, Moments and Journeys

Learning beyond the classroom

The Palliative Care ECHO Project

Over the past six years, the Palliative Care ECHO Project has grown into a national community of learning, collaboration and shared expertise, reaching **41,853 cumulative learner encounters**, and connecting health care providers across Canada to build palliative care capacity. This progress has been made possible through the support of Health Canada in launching and expanding the program, and the dedication of Hub Partners, learners and collaborators who continue to share knowledge, exchange ideas and support one another's development. As the ECHO community continues to evolve, Pallium remains committed to working with partners across Canada to build on this foundation and create continued opportunities for learning, collaboration and knowledge exchange, including through ongoing partnerships with organizations such as McGill Palliative Care.

In 2025–26, the Palliative Care ECHO Project continued to increase opportunities for connection and learning by:

- Supporting Hub Partners across Canada to deliver local learning opportunities and build palliative care capacity.
- Facilitating national Communities of Practice (CoP), including the Long-Term Care Quality Improvement CoP (Ontario), the Heart Disease CoP, Community-Based Primary Palliative Care CoP, the Spiritual Care CoP and the French Pediatric Palliative Care CoP.
- Continuing to support the McGill Palliative Care National Grand Rounds Program, hosted by McGill Palliative Care, which provides thousands of health care providers with access to the latest research, innovations and strategies in palliative care.

> "Since taking part in ECHO sessions, I have become more mindful of not placing bias on individuals based on assumptions and getting to know a patient's background and story."
>
> - Physiotherapist,
> Palliative Care ECHO Project learner

Palliative Care Journal Watch

The field of palliative care is constantly evolving, and staying connected to emerging evidence and best practices is essential. Through the Palliative Care Journal Watch, Pallium helps health care providers engage with the latest research, insights and perspectives from the field.

Led by palliative care experts from leading institutions in Canada and internationally, the program combines podcast episodes and live interactive sessions, creating opportunities to explore new evidence, discuss clinical applications and earn continuing education credits.

22
podcast episodes published

13,141
cumulative podcast downloads

45
countries reached



Pictured above: The Interior Health Facilitator team behind a LEAP Core course in Vernon, BC, funded by the Foord Family Foundation in February 2026.

Widening the circle of care

Across Canada, family members, friends and neighbours care for those living with serious illness, often with little preparation and at times feeling deeply alone in the journey.

Thanks to support from the Rexall Care Network, Pallium Canada has expanded the Atlas CareMap Program nationwide.

Through a series of monthly interactive workshops, Pallium is equipping communities, organizations, health care teams, and those who support caregivers with the knowledge and skills to use the free Atlas CareMap tools and resources, helping them better support caregivers in their communities.

> At Rexall Care Network, we are proud to work with organizations like Pallium that provide support to unpaid caregivers across Canada. Thanks to the generosity of people who support Rexall Care Network, programs such as Atlas CareMap and LEAP Carers are helping caregivers feel more prepared, supported, and connected. This sponsorship helps ensure caregivers are not left to navigate their journey alone and have the support and resources required to navigate their caregiving journey"
>
> - Erica Hung, Board Member
> Rexall Care Network

Partnerships that move us forward

Strategic partnerships are at the heart of Pallium's work. By collaborating with health systems, governments, foundations, academic institutions and organizations across Canada and internationally, Pallium is expanding access to education, advancing innovation and helping build stronger palliative care systems.

Scaling education across health systems

Health system partnerships

Through strategic licensing partnerships, Pallium is helping health systems and care organizations build palliative care capacity by expanding access to evidence-informed education. Collaborations with partners, including Ontario Health, Alberta Health Services, the New Brunswick Department of Health, Extendicare, Sienna Senior Living, Nova Scotia Health, Interior Health Authority and Vancouver Island Health Authority in British Columbia, are enabling **thousands of health care professionals** to develop the knowledge and skills needed to provide a palliative care approach, ultimately improving care experiences for patients and families across Canada.

> "This course helped me understand palliative care better and the importance of initiating palliative care discussions with patients."
>
> - Learner, LEAP Hospital Trillium Health Partners

Trillium Health Partners

Through Trillium Health Partners' Palliative Care Everywhere initiative, Pallium is helping embed a palliative care approach across one of Canada's largest health systems. In the first six-months of a three-year partnership, over **600 health care professionals** completed LEAP and CSIC education. We are excited to continue to work closely with our partners at Trillium Health Partners to grow this project and support lasting improvements



Pictured left: Luke McEachnie, Kelly Funeral Homes by Arbor Memorial; Dr. José Pereira; Kristen Mikkelsen, Capital Funeral Home & Cemetery by Arbor Memorial; Jeffrey Moat; John Laframboise, Kelly Funeral Homes by Arbor Memorial; Eric Thompson and Rob Davies, both of Arbor Memorial Inc., at Pallium Canada's 25th Celebration Event in September 2025.

Advancing equitable access to palliative care

Through the generous support of the Saint Elizabeth Foundation, Pallium is developing an **Equity in Palliative Care course**, a new national course designed to equip health and social care professionals with the knowledge and tools needed to provide more equitable palliative care for vulnerable and underserved populations across Canada, including people experiencing homelessness. This partnership reflects a shared commitment to building a more inclusive health care system where everyone can access compassionate, person-centred care.



Pictured above: Jeffrey Moat; and Fr. Dr. Matthew Durham, Nancy Lefebre, and John Yip, all of the Saint Elizabeth Health Foundation, at the kick-off event for the Equity in Palliative Care Course in Ottawa, ON in November 2025.

A stronger system of care

Strong health systems are built through collaboration and the exchange of knowledge, expertise and resources.

Through our partnership with **Advanced Gerontological Education Inc. (AGE Inc.),** Pallium is extending its impact in health education beyond palliative care by sharing our technology infrastructure and e-learning expertise to support another social enterprise that is well aligned with our mission. Pallium developed a new learning management system (LMS) for AGE Inc. to better support their course delivery and improve the user experience for their students, coaches and partners.

We are proud of what we have built together and look forward to continuing this work with AGE Inc. in the future.

Partnering across borders

Pallium's partnership in Spain, Proyecto Pallium en España, reached an important milestone this year with the successful completion of a pilot project and accompanying research evaluating the implementation and impact of LEAP across different health care systems.

More than **500 health care professionals and students** from Spain and Portugal participated in **13 LEAP sessions**, including LEAP Core, LEAP Lung, LEAP Oncology and LEAP Renal. At the same time, a national network of over **30 local champions** was established to support ongoing capacity building. The research found improvements in learners' knowledge, attitudes and confidence comparable to those achieved in Canada, reinforcing the strength of the LEAP model and its potential to improve palliative care internationally.

Building on these results, funding has been secured to expand LEAP across the Aragon region, extending the project's reach and impact.



Pictured above: Dr. José Pereira, Joe Puchniak (MB), Jeffrey Moat, Dr. Cornie Woelk (MB), Denise Grad (SK), Salina Fukumoto (MB), Dr. Mireille Lecours (PEI), Katie MacPherson (YK), Stephen Jackson (NU), Stacy Burgess (NS), Connie Pilgrim (NL), Nathanael Patriquin (NB), Soura Rosen (NT), Raquel Meyer, and Jeremy Buchner (MB) at the Provincial-Territorial Advisory Group (PTAG) in Palliative Care meeting held in Winnipeg, MB, in May 2025.

Driving system change in palliative care

Advancing palliative care requires collective action across health systems, governments, organizations and communities.

Throughout 2025–26, Pallium continued to contribute to provincial, national and international efforts to strengthen palliative care through collaboration, advocacy and sector leadership by:

- Actively engaging with key coalitions and networks, including HEAL – Organizations for Health Action, the Association québécoise de soins palliatifs (AQSP), the Canadian Health Leadership Network (CHLNet), the International Association for Hospice and Palliative Care (IAHPC) and the European Association for Palliative Care (EAPC).
- Participating in **17 meetings** with government representatives and elected officials.
- Submitting **one submission** to the federal government.
- Concluding Pallium's role as Secretariat of the Palliative Care Coalition of Canada (PCCC), while remaining an active member of the PCCC and continuing to contribute expertise and champion the collective work needed to improve palliative care across Canada.
- Organizing and hosting **two meetings** of the Provincial-Territorial Advisory Group (PTAG) in Palliative Care, bringing together palliative care leaders.
- Contributing to national conversations on palliative care through **four national speaking engagements**, including presentations and panel discussions at the Canadian Hospice Palliative Care Conference, Hospice Palliative Care Ontario Conference, Home and Community Care Conference, and the National Caregiver Day Symposium, hosted by the Canadian Home Care Association.

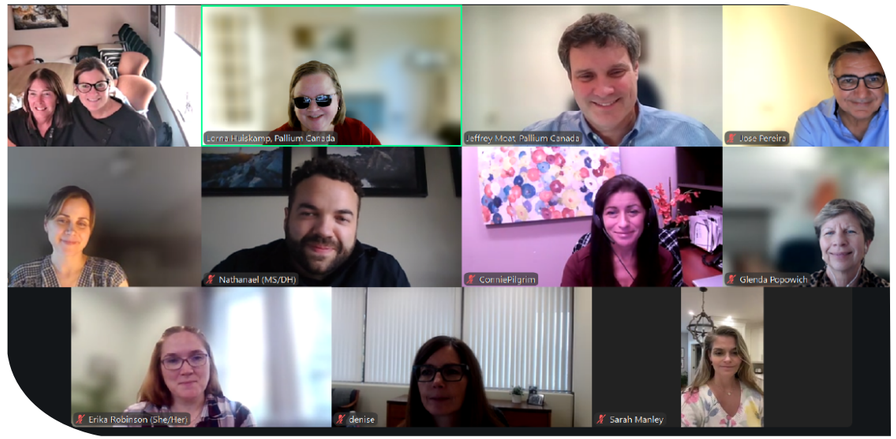


The Palliative Care Coalition of Canada's Advocacy Breakfast - November 2025

Pictured left: Jeffrey Moat and Cheryl Spencer, Canadian Hospice Palliative Care Association.



Pictured above: Jeffrey Moat, Sharon Baxter, and Christopher Klinger, National Initiative for the Care of the Elderly.



Pictured right: Dr. Mireille Lecours (PEI), Lorna Huiskamp, Jeffrey Moat, Dr. José Pereira, Soura Rosen (NT), Nathanael Patriquin (NB), Connie Pilgrim (NL), Glenda Popowich (SK), Erika Robinson (ON), Denise Grad (SK), and Sarah Manley (NS) at the PTAG meeting held in October 2025.



Pictured right: Andrew Brander, Crestview Stragey, and Jeffrey Moat, at an event hosted in Ottawa, ON, by the Empire Club and the Canadian Medical Association in February 2026.

A roadmap for change

Across Canada, access to quality palliative care continues to vary widely, highlighting the importance of understanding where services exist, where gaps remain and where opportunities for improvement can have the greatest impact. The Canadian Atlas of Palliative Care was created to help address these challenges by bringing together data, research and local insights to build a clearer picture of palliative care across the country.

Ontario Edition

In June 2025, in collaboration with McMaster University's Division of Palliative Care, Pallium launched the **Ontario Edition of the Canadian Atlas of Palliative Care**. It provides an in-depth look at palliative care access, capacity and equity across Ontario, bringing together provincial-level information and data from six Ontario Health regions in one interactive platform. The launch marked an important milestone in advancing a shared understanding of palliative care.

To celebrate this achievement, Pallium brought together partners, donors and community leaders in Toronto, highlighting the collective efforts behind the Atlas and exploring how this new resource can help inform decision-making, identify opportunities for improvement and guide action.



The Ontario Edition was made possible with the collaboration of key partners, such as Ontario Health and the Ontario Palliative Care Network, alongside the generous support from the PSI Foundation, Ottawa Community Foundation - Donor Advised Fund, and Canada Gives - Stait Family Fund.

> "The Ontario Atlas shines a light on both the gaps and the strengths in our province's palliative care landscape. It's a powerful tool that helps health leaders and communities understand where support is needed most—and where we can learn from what's already working. It's an investment in evidence, equity, and compassion."
>
> - Samuel Moore, CEO
> PSI Foundation



Pictured left: Jeffrey Moat; Samuel Moore, PSI Foundation; and Dr. C. Robin Walker, PSI Foundation; at the Ontario Atlas launch event in June 2025.

Alberta Edition

Building on this momentum, Pallium and the University of Calgary's Division of Palliative Medicine, with support from McMaster University's Division of Palliative Care, launched the **Alberta Edition of the Atlas** in December 2025. This achievement marked the release of the first comprehensive picture of palliative care access across Alberta, bringing together provincial-level data and data from the province's five Health Zones.

Hosted in partnership with Covenant Health, the celebratory launch event brought together collaborators, health system partners and palliative care leaders from across Alberta in Edmonton to celebrate the release of the Atlas and discuss how this new resource can support more informed planning and strengthen care across the province.

Developed in collaboration with key partners, including Covenant Health, the Alberta Hospice Palliative Care Association and Alberta Health Services, the Alberta Edition reflects the expertise and perspectives of those working across Alberta's palliative care system. Funding for the Atlas was provided by the Government of Alberta.

> "The Atlas is about more than data. It's about dignity. Palliative care is not just health care. It is a way of caring that honours life, eases suffering and respects each person's story, values and needs. The Alberta Atlas gives us insight we can act on and aligns with our vision to make palliative care accessible, timely and fair for everyone in Alberta."
>
> - Patrick Dumelie, President and CEO,
> Covenant Health





Pictured above: Dr. Leonie Herx; Carmen Grabusic, Alberta Assisted Living and Social Services; and Jeffrey Moat at the Alberta Atlas launch event in December 2025.

Pictured left: Patrick Machacek, Covenant Foundation; Jeffrey Moat; and David Parry, ESRI Canada, at the Alberta Atlas launch event in December 2025.

The road ahead

The continued expansion of the Canadian Atlas of Palliative Care reflects a growing national commitment to using evidence and collaboration to strengthen palliative care. Following the launch of provincial editions in British Columbia, Ontario and Alberta, Pallium is now working with partners across Atlantic Canada to develop four new provincial editions, funded by the J & W Murphy Foundation, that will help illuminate regional priorities and opportunities for improvement across the region.



Moving forward together

Behind every milestone is a community of supporters who believe in the importance of equitable access to palliative care. The support of our funders and donors allows us to turn ideas into action and extend our impact across Canada.

We extend our heartfelt thanks to the following donors, whose contributions in 2025-26 helped make our work possible:

- 100 Men Who Care (Ottawa)
- Arbor Memorial Foundation
- Aviva Canada
- Canada Gives - Stait Family Fund
- Domicile
- Foord Family Foundation
- GiftWise - Donor Advised Fund
- Harry P. Ward Foundation
- Hodgson Family Foundation
- Individual and monthly donors
- J & W Murphy Foundation
- Ottawa Community Foundation - Donor Advised Fund
- PSI Foundation
- Rexall Care Network
- Saint Elizabeth Foundation
- Saint Mary's Health Foundation of New Westminster
- The Robert Campeau Family Foundation
- Y.P. Heung Foundation

Building palliative care capacity in the Okanagan North

Thanks to the generous support of the Foord Family Foundation, more health care professionals in the Okanagan North region in British Columbia are equipped to provide a palliative approach to care.

In February 2026, a dedicated team of facilitators, led by Elisabeth Antifeau and Leeanne Knight, brought palliative care education to health care professionals across the region. Through four LEAP Core courses and Canadian Serious Illness Conversations courses, reaching **104 health care professionals**, learners strengthened their knowledge and practical skills to support people and families facing life-limiting illness.

Their support also helped build local capacity, training **five nurses** as new LEAP facilitators, equipping them to expand access to education within their communities.



Pictured above and below: Learners and Interior Health facilitators at a LEAP Core course funded by the Foord Family Foundation in Vernon, BC.



Pictured below: Mike Nadeau and Chris Hughes of Pallium's Fund Development Advisory Committee, and Megan Taylor, Aviva Canada.



Looking ahead

Twenty-five years of advancing palliative care education have built a strong foundation for Pallium's future.

As we enter the final year of our current three-year strategic plan, we are entering an important period of momentum, bringing forward the innovations and learning experiences we have been building over the past two years while laying the groundwork for our next chapter.

At the centre of this work is a commitment to creating sustainable palliative care capability for learners, teams, organizations and health systems. As the needs of patients, families and care providers continue to evolve, so too must the ways we support learning. Our vision is a connected learning ecosystem that meets people where they are, supporting their first steps into palliative care through to advanced practice and ongoing professional development.

Over the coming year, learners will begin to experience the next evolution of Pallium's educational offerings. New learning pathways will create more opportunities for health care professionals to continue building their skills beyond foundational education, with offerings such as LEAP Core Applied, LEAP Onboard and LEAP Paramedic Renewal extending learning into new stages of practice and new care environments. These innovations build on the strength of LEAP while creating more flexible ways for individuals, teams and organizations to continue their learning journey.

This evolution also reflects a broader commitment to making palliative care education more inclusive, responsive and relevant to the communities we serve. New offerings, including the Equity in Palliative Care Course and upcoming provincial editions of the Indigenous Palliative Care Course, will help expand access to learning that recognizes diverse experiences, perspectives and care contexts. At the same time, continued enhancements across our existing programs, including updated LEAP foundational online modules and LEAP Emergency Department, will ensure learners continue to benefit from current, practical and evidence-informed education.

Innovation will continue to shape how learning is delivered. Through emerging approaches, such as artificial intelligence-powered clinical simulations and a new communications course, we are exploring new ways to create more interactive, engaging and practice-focused experiences that help health care professionals build confidence in applying palliative care skills. Investments in our digital infrastructure and learning platforms will further strengthen the experience for learners, facilitators and organizational partners, creating the foundation for a more connected and seamless learning environment.

We will also continue strengthening access to trusted clinical resources that support care at the point of practice. Launching in summer 2026, the Third Edition of the Pallium Palliative Pocketbook represents the first major update to this essential resource in more than a decade. Expanded with new content, updated evidence and practical guidance for today's health care environment, the new edition will continue serving as a trusted companion for health care professionals delivering palliative care across Canada.

As we bring these new offerings to learners, we will continue to listen, learn and evaluate what is working and where there is opportunity to improve. Alongside insights from our programs and learners, the Canadian Atlas of Palliative Care will continue to strengthen our understanding of where gaps remain and where action is needed.

Together, these insights will help inform our next three-year strategic plan and shape the next chapter for Pallium.

The foundation has been built. Now, in this final year of our current strategic plan, our focus is on delivering the new products, learning experiences and innovations we have been working toward and ensuring they reach the people and organizations who need them.

We look forward to building on this momentum and continuing to expand access to high-quality palliative care education across Canada.





Leadership and governance

Leadership

CEO

Jeffrey B. Moat, BComm, CM

Executive team

Jonathan Faulkner, MBA, MSc, Vice-President, Operations

Raquel Meyer, PhD, RN, Vice-President, Learning

Dr. José Pereira, MBChB, CCFP (PC), MSc, Scientific Advisor

Departing board members

Pallium extends its gratitude to our departing board members for their years of dedicated service to Pallium and their remarkable contributions. Thank you for the time, effort, and expertise you have shared with us.

- Donna Kingelin, RN, ICD.D
- Jeffrey Morton, FCA, ICD.D

Board of directors

Chair

Louise Bradley, C.M., O.N.L.

Vice-Chair

Christine Power, BScN, MHSA

Treasurer

Yves Lorange, MBA, CPA

Directors

Dr. Ted C Braun, MD

Brian Edmonds, CPA/CA, MHSA

Catherine Gaulton, RN (retired), JD, LLM, CRM

Deirdre Pike

Robert G. Thomas, MBA, CPA

Officers

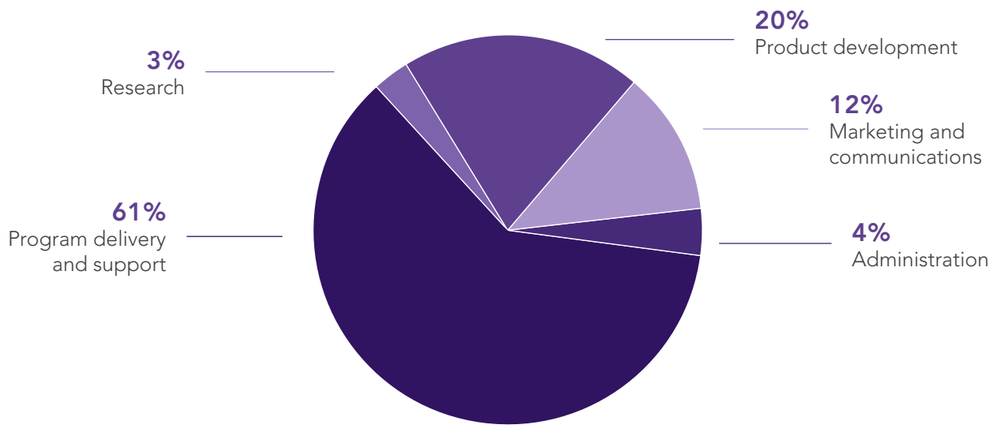
Jeffrey B. Moat, BComm, CM

Dr. José Pereira, MBChB, CCFP (PC), MSc

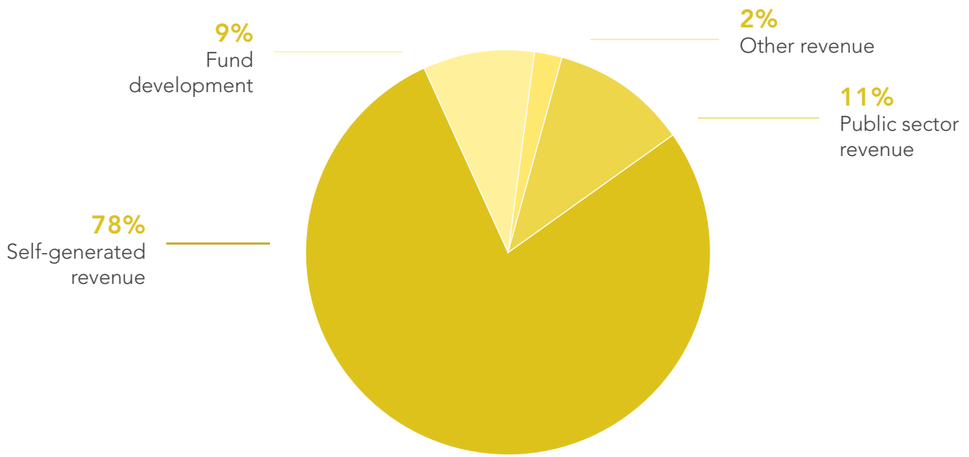
Financials

Financial summary for 2025-26

Total expenses



Total revenue



Pallium Canada

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