





WELCOME

The State of Palliative Care in Hospitals: Insights from the COVID Pandemic

Host: Dr. José Pereira MBChB, CFPC (PC), MSc, FCFP

Panelists:

Dr. Amane Abdul-Razzak MD, CCFP-PC, MSc

Dr. Tim Hiebert MD, FRCPC, MSc

Dr. Ebru Kaya MB BS, MRCP(UK), CCT (Palliative Medicine)

The webinar will begin soon (please note your microphone is muted). Please use the Q&A function to submit questions.



Housekeeping

Your microphones are muted.

Use the Q&A function at the bottom of your screen to submit questions. Please do not use the chat function for questions.

This session is being recorded and will be emailed to webinar registrants next week.



Presenters

Host and Moderator

Dr. José Pereira MBChB, CFPC (PC), MSc, FCFP

Professor and Director, Division of Palliative Care, Department of Family Medicine, McMaster University, Hamilton, Canada; Scientific Officer, Pallium Canada



Presenters

Panelists

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Palliative Consultant, Calgary Zone Palliative and
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Dr. Tim Hiebert MD, FRCPC, MSc

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Undergraduate director, Palliative education,
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Declaration of conflicts

Pallium Canada

- Non-profit
- Generates funds to support operations and R&D from course registration fees and sales
 of the Pallium Palliative Pocketbook
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Presenters

- Dr. José Pereira
- Dr. Amane Abdul-Razzak
- Dr. Tim Hiebert
- Dr. Ebru Kaya



Learning objectives

Upon completing this webinar, you should be able to:

Describe how the COVID-19 pandemic has impacted the delivery of palliative care in hospitals and the acute care sector;

Explain adaptations palliative care services in hospitals have had to make in response to the pandemic;

Start reorganizing hospital-based palliative care services to address the new emerging realities of a longer-term pandemic.



Hospital palliative care during a pandemic

Dr. Ebru Kaya

- University Health Network
 - Toronto General Hospital
 - Toronto Western Hospital
 - Princess Margaret Cancer Center
 - Toronto Rehabilitation Institute

• 281 COVID + cases



Rapid changes

- Increased inpt bed capacity throughout
- Decanting of pts (IP/OP) to community
- Strict no visitor policy (Ipads/ smart phones)
- Virtual FMs
- On call schedule with back ups

- Separation into OP / IP teams
- Changes to PPE (conservation strategy)
- Teaching activities pivoted to building capacity
- Other academic activities held
- All research activities held



OP clinics

- 90 % virtual within 3 weeks except:
 - o IHD
 - Urgent consults from on site Onc clinics
- OTN, phone calls
- Referral to community teams
- On stand by for IP services



IP consults model

- Triage tool to prioritize referrals
- Outbreaks
- Minimize staff on site
- Trainees
- Virtual rounds
- Drugs / delivery devices



IP consults

- 1. Initiate Triage Tool (Virtual / in person Consultations)
- 2. Initiate embedded model (ED, GIM, ICU)
 - Redeployment of MDs to PC
 - Redeployment of trainees
 - Redeployment of ambulatory CNS
- 3. MRP model (GIM)



Changes to PCU

- Revised admission policy
- Increased bed capacity
- Strict visitor policy
- Scaled back staffing
- Virtual rounds / huddles
- PCU staffing prioritized over consults and OP



Changes to PCU

- Rapid introduction of new order sets and revision of old
- Consolidation of existing partnerships (GIM, psych, APS)
- New partnerships (ICU, pharmacy)



Building capacity for primary palliative care

- Education materials and seminars (local/regional)
- Order sets (paper and EPR)
- Symptom Management Guidelines



Looking ahead

- Drug supply conservation strategy
- Local drug delivery systems strategy during a pandemic surge
- Leverage technology and existing infrastructure
- Document policy revisions / changes
- Coordination (local, regional, national)



Inpatient palliative care during a pandemic

Tim Hiebert MD, MSc, FRCPC Palliative Care and General Internal Medicine University of Manitoba



The Winnipeg Context

- Regional Palliative Care Program
- Inpatient and outpatient service delivery by the same team
- 3 acute care, 3 subacute hospitals
- 2 palliative care units
 - Community (30 beds Riverview)
 - Tertiary Care (15 beds St Boniface)
 - Hospice (12 beds)
- Covid-19: 295 cases in province (as of June 2)
- 7 Covid-19 deaths
- 15 patients with critical illness all recovered/resolved



Visitation restrictions and their impacts

- Visitors limited initially to pps 10% (on PCU's)
 - Only 2 visitors
- More recently pps 20%
 - 4 visitors
- Variable visitation policy elsewhere
 - o Patients sometimes turned down transfer
- Patients at home not wanting to be admitted
- Palliative beds underutilized



Visitation restrictions and their impacts

- Very difficult to support families
- Patients in PCH being removed by families
 Sometimes with no support
- Patients declining to end-of-life at home
 not presenting/asking for care until very late.
- Presenting to ER at end-of-life
- After-hours calls to us when its too late to help



Impacts on Consultation

- Keeping same staff in same locations not rotating
- Significant decline in consult requests April late May from inpatient sources
 - Less admitted patients everywhere
 - No family presence less advocacy
 - Desire to limit number of people moving between units
 - o Increased telephone consultation staff in isolation at times
- More recently:
 - Patients presenting late with illness
 - Dying during workup/acute assessment



Impact on inpatient palliative units

- Open beds
- Moral distress
- Challenging delirium
- Limited use of interventions that are considered AGMP
- Increased workload for nurses
- PPE a barrier to care at times



Impacts on patients/families

- Loneliness, hopelessness
- Increases in Anxiety and Depression
- Requests for MAiD
- Impaired Communication
- Families frustrated/angry
- Discharges with inadequate planning/support



Interventions

- Provided basic "palliative care during Covid-19" guidelines
- On PCU's Virtual visits via tablets/phones, Solarium visits
- Modified visiting largely facilitated by social work
 - unable to perform some of usual duties.
- "Get to Know My Loved One" tool in ICU's and PCU's
- In the ICU: Bundled intervention
 - o Family liaison volunteers
 - Virtual family presence, including presence in rounds



Get To Know My Loved One

A tool to help healthcare professionals Provide patient-centred care during COVID-19

My name is	Please meet my	(relationship to notions)
Some of the people who know	best are:	(relationship to patient)
(name and relationship to patient)		
(name and relationship to patient)		
(name and relationship to patient)		
Her/His/Their preferred name is		



Her/His/Their favourite things are	(food, drinks, music, conversation topics)
She/He/They do not like	
Other important aspects I want you to kno	ow about my loved one:

Tips to care for Her/Him/Them from a family/caregiver's standpoint:



Moving forward

- Advocacy for inclusion in planning
- Inpatient Palliative care at all tertiary centers
- Working towards concomitant care models to move palliative care upstream

Upsides

- Recognition of the importance of compassionate, patient centered approach
- Increased collaboration with spiritual care and social work in acute settings
- Broad based support for palliative care approach from nursing and allied health
- We are learning that more stay-at-home deaths may be possible.



Implications for palliative care in the hospital setting Dr. Amane Abdul-Razzak

- In Calgary Zone, not a lot of acute care palliative involvement in Covid-19 cases:
 - In Alberta LTC residents ~72% of covid-19 deaths1 (many not transferred to hospital)
 - We have been involved in small number of EoL situations, sometimes by phone to minimize exposure, preserve PPE
- Decreased volumes overall
 - Palliative consultation services at four adult hospital sites
 - Intensive Palliative Care Unit (IPCU) at the Foothills Medical Centre
 - (Colleagues in the community busier)



Implications for palliative care in the hospital setting

- Much less family presence in hospital
 - Challenges for healthcare providers, decision-making
 - Liaising with family (be their "eyes and ears" and complex communication)
- Complex Discharges:
 - Patients keen to get out/families keen to care for them at home
 - Limited supports in community
 - Families wishing to manage very complex cases at home
- Hospital versus Hospice
 - Hospital visitation policy sometimes more liberal than hospice
 - o Patients/families wishing to stay in hospital to allow more family presence



The bad

- Communication and rapport building with PPE, physical distancing measures
- Family Centered Care & Visitation Policies
- "Reductionist" approach to palliative care
 - Phone consultations to minimize exposure for covid-19 + cases
 - Less interdisciplinary team involvement (e.g., on IPCU, recreational therapist, volunteers (bread!), music)
- Healthcare provider distress:
 - About hospital/public health policies
 - The uncertainty about covid-19; policies and changes
 - Concern about own health and family/loved ones



The good

- ACP is top of mind
 - Especially for those at higher risk of serious covid-19 infection (generally high priority group for ACP)
- Palliative care providers as leaders
 - Sharing knowledge
 - Lending support to our colleagues
- Highlights need for universal foundational palliative education
 - All healthcare providers should have fundamental palliative approach to care
 - Unique palliative care lens when looking at pandemic



The plans and changes

- Pandemic Surge Planning for acute care consult services and IPCU:
 - Pandemic palliative care: beyond ventilators and saving lives (CMAJ 2020 April 14;192:E400-4.doi: 10.1503/cmaj.200465) as a foundational reference
 - Adapted to local context
 - In anticipation of possible med shortages—alternative medication document
- Back-up planning for on-call shifts
 - Staff availability
- Resources for non-palliative care colleagues for example:
 - Symptom management, palliative sedation
 - Alberta Health Services Covid-adapted serious illness conversations guide (https://www.albertahealthservices.ca/assets/info/ppih/if-ppih-covid-planning-with-vulnerable-patients.pdf)



The plans and changes (continued)

- Palliative physician team meetings
- Multidisciplinary Rounds (acute care consultation services and IPCU)
- Grand Rounds, Journal Clubs and Resident teaching
- Video- or tele-conferencing between healthcare providers and family members
 - Including multidisciplinary family meetings



Thinking ahead

- Grief support
 - Isolation
 - Limited visitation, loved ones visiting on their own (burden)
 - Impact on traditional funeral services
 - Mourning alone
 - Potential for complicated grief²
- Healthcare provider distress³
- If future waves arise:
 - Cohesive group (Calgary Zone PEOLC)
 - Redeployment of acute care MDs and possibly clinical nurse specialists to other sites (e.g., LTC, community) as needed



Thinking ahead (continued)

Family-Centered Care

- High quality communication skills when delivering "bad news" about policies/restrictions
 - Recognition that these represent threats to family integrity and autonomy
- Develop a structured approach to maintaining communication with family:⁴
 - Healthcare provider with family
 - Patient with family
 - Family to family
- Progress, not regression in family-centered care⁵—pall care needs to lead the way



References

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THANK YOU



